ENDNOTES

1 Dean L. Fixsen, Karen A. Blase, Rob Horner, and George Sugai, "Readiness for Change." *Scaling-up Brief*, 3 (2009), accessed November 9, 2014, http://fpg.unc.edu/sites/fpg.unc.edu/files/resources/reports-and-policy-briefs/SISEP-Brief3-ReadinessForChange-02-2009.pdf

2 Administration for Children, Youth and Families, Children's Bureau, Fact Sheet: Child and Family Services Reviews, accessed April 24, 2013, www.acf.hhs.gov/programs/cb/resource/cfsr-fact-sheet

3 National Conference of State Legislatures, "State Progress Toward Child Welfare Improvement: Findings from Fiscal Years 2007 and 2008 of the Child and Family Services Reviews" (2010), accessed April 26, 2013, www.ncsl.org/documents/cyf/progress_cw_improvement.pdf

4 Children's Bureau, "52 Program Improvement Plans: Strategies for Improving Child Welfare Services and Outcomes" (2012), accessed April 26, 2013, www.acf.hhs.gov/sites/default/files/cb/52_program_improvement_plans.pdf

5 U.S. Department of Health and Human Services, Administration for Children and Families, Administration on Children, Youth and Families, Children's Bureau, Funding Opportunity Announcement for AdoptUSKids, HHS-2012-ACF-ACYF-CQ-0269 (2012), accessed April 24, 2013, www.acf.hhs.gov/grants/open/foa/view/HHS-2012-ACF-ACYF-CQ-0269/html (The diligent recruitment requirement listed here are just a portion of the requirements. The full list can be found at www.acf.hhs.gov/sites/default/files/cb/52_program_improvement_plans.pdf)

6 Ruth G. McRoy and AdoptUSKids Research Team, "Barriers and Success Factors in Adoptions from Foster Care: Perspectives of Families and Staff" (2007), AdoptUSKids.

7 Raquel Ellis, "Achieving Successful Adoptions: Voices of Prospective and Current Adoptive Parents from the Wendy's Wonderful Kids Evaluation" (2011).

8 Casey Family Services, "An Approach to Post-Adoption Services: A White Paper" (2002).

9 Child Welfare Information Gateway, "Postadoption Services: Bulletin for Professionals" (2012).

10 Jeffrey J. Haugaard, Alison M. Moed, and Natalie M. West, "Adoption of Children with Developmental Disabilities," *Adoption Quarterly*, 3 (2000), 81-92.

11 Rosemary J. Avery, "Identifying Obstacles to Adoption in New York State's Out-of-Home Care System," *Child Welfare*, 78 (1999): 653–671.

12 Jason Brown and Peter Calder, "Concept Mapping the Needs of Foster Parents," *Child Welfare*, 79 (2000): 729-746.

13 National Resource Center on Permanency and Family Connections, "A Web-based Placement Stability Toolkit," accessed November 9, 2014, www.nccwe.org/toolkits/placement-stability/

14 Denise Goodman and Frank Steinfield, "Building Successful Resource Families: A Guide for Public Agencies" (2012), The Annie E. Casey Foundation, accessed August 1, 2014, www.aecf.org/resources/building-successful-resource-families/

15 Mary E. Hansen, "The Value of Adoption" (2006), accessed August 1, 2014, w.american.edu/cas/economics/repec/amu/workingpapers/1506.pdf

16 Richard P. Barth, Chung Kwon Lee, Judith Wildfire, and Shenyang Guo, "A Comparison of the Governmental Costs of Long-Term Foster Care and Adoption, *Social Service Review*. 80 (2006): 127–158.

17 Peter J. Pecora, "Why Should Child Welfare Focus on Promoting Placement Stability?" *Child Welfare 360: Promoting Placement Stability* (2010), The Center for Advanced Studies in Child Welfare, University of Minnesota: 5.

18 Patricia Chamberlain and Katie Lewis, "Preventing Placement Disruptions in Foster Care: A Research-Based Approach," *Child Welfare 360: Promoting Placement Stability* (2010), The Center for Advanced Studies in Child Welfare, University of Minnesota: 19–20.

19 Substance Abuse and Mental Health Services Administration, "Results from the 2011 National Survey on Drug Use and Health: Summary of National Findings" (2012), accessed November 9, 2014, www.samhsa.gov/data/sites/default/files/Revised2k11NSDUHSummNatFindings/Revised2k11NSDUHSummNatFindings/NSDUHresults2011.pdf

20 Substance Abuse and Mental Health Services Administration, "Fetal Alcohol Spectrum Disorders among Native Americans" (2007), accessed August 7, 2014, www.fasdcenter.samhsa.gov/documents/WYNK_Native_American_Teal.pdf

21 Joseph Spinazzola, Mandy Habib, Angel Knoverek, Joshua Arvidson, Jan Nisenbaum, Robert Wentworth, Hilary Hodgdon, Andrew Pond, and Cassandra Kisiel, "The Heart of the Matter: Complex Trauma in Child Welfare," *Child Welfare 360: Trauma-Informed Child Welfare Practice* (2013), The Center for Advanced Studies in Child Welfare, University of Minnesota.

22 Spinazzola et al., "The Heart of the Matter."

23 Carol Lewis, Jill Beckwith, Kristine Fortin, and Amy Goldberg, "Fostering Health: Health Care for Children and Youth in Foster Care," *Medicine & Health/Rhode Island*, 94 (2011): 200-202.

24 Lewis et al., "Fostering Health."

25 Bonnie D. Kerker and Martha Morrison Dore, "Mental Health Needs and Treatment of Foster Youth: Barriers and Opportunities," *American Journal of Orthopsychiatry*, 76 (2006): 138-147.

26 Aubryn C. Stahmer, Laurel K. Leslie, Michael Hurlburt, Richard P. Barth, Mary Bruce Webb, John A. Landsverk, and Jinjin Zhang, "Developmental and Behavioral Needs and Service Use for Young Children in Child Welfare," *Pediatrics*, 116 (2005): 891-900.

27 Mirjam Oosterman, Carlo Schuengel, N. Wim Slot, Ruud A.R. Bullens, and Theo A.H. Doreleijers, "Disruptions in Foster Care: A Review and Meta-Analysis," *Children and Youth Services Review*. 29 (2007): 53–76.

28 Rae R. Newton, Alan J. Litrownik, and John A. Landsverk, "Children and Youth in Foster Care: Disentangling the Relationship between Problem Behaviors and Number of Placements," *Child Abuse & Neglect*, 24 (2000): 1363–1374.

29 David M. Rubin, Amanda O'Reilly, Xianqun Luan, and A. Russell Localio, "The Impact of Placement Stability on Behavioral Well-Being for Children in Foster Care, *Pediatrics*, 119 (2007): 336–44.

30 Matthew D. Bramlett, Laura F. Radel, and Stephen J. Blumberg, "The Health and Well-Being of Adopted Children," *Pediatrics*, 119 (2007): S54–S60.

31 Doris M. Houston and Laurie Kramer, "Meeting the Long-Term Needs of Families Who Adopt Children out of Foster Care: A Three-Year Follow-Up Study, *Child Welfare*, 87 (2008): 145–170.

32 Susan L. Smith, "Keeping the Promise: The Critical Need for Post-Adoption Services to Enable Children and Families to Succeed" (2010), Donaldson Adoption Institute, accessed April 24, 2013, http://adoptioninstitute.org/old/publications/2010_10_20_KeepingThePromise.pdf

33 Robin Harwood, Xin Feng, and Stella Yu, "Preadoption Adversities and Postadoption Mediators of Mental Health and School Outcomes Among International, Foster, and Private Adoptees in the United States," *Journal of Family Psychology*, 27 (2013): 409–420.

34 Susan L. Smith, "Keeping the Promise: The Case for Adoption Support and Preservation" (2014), Donaldson Adoption Institute, accessed August 19, 2014, http://adoptioninstitute.org/wordpress/wp-content/uploads/2014/05/Keeping-the-Promise-Case-for-ASAP1.pdf

35 National Working Group on Foster Care and Education, "Research Highlights on Education and Foster Care" (2011).

36 Deborah N. Silverstein and Sharon Kaplan, "Lifelong Issues in Adoption" (1988), accessed April 24, 2013, www.adopting.org/silveroze/html/lifelong_issues_in_adoption.html

37 Susan L. Smith, Jeanne A. Howard, and Alan D. Monroe, "Issues Underlying Behavior Problems in At-Risk Adopted Children," *Children and Youth Services Review*, 22 (2000): 539–562.

38 National Resource Center on Permanency and Family Connections, Handout 6.1, "Assessing Adult Relatives as Preferred Caregivers in Permanency Planning: A Competency-Based Curriculum" (2002), accessed November 9, 2014, www.hunter.cuny.edu/socwork/nrcfcpp/downloads/assessing-adult-relatives-as-preferred-caregivers.pdf

39 Scott D. Ryan and Blace Nalavany, "Adopted Children: Who Do They Turn to for Help and Why?" *Adoption Quarterly*, 7 (2003): 29–52.

40 Kim Stevens, "Post-Adoption Needs Survey Offers Direction for Continued Advocacy Efforts," Adoptalk (2011), North American Council on Adoptable Children, accessed May 17, 2013, www.nacac.org/adoptalk/postadoptionsurvey.html

41 Thom Reilly and Laura Platz, "Characteristics and Challenges of Families Who Adopt Children with Special Needs: An Empirical Study," *Children and Youth Services Review*, 25 (2003): 781–803.

42 James A. Rosenthal and Victor K. Groze, "A Longitudinal Study of Special-Needs Adoptive Families," *Child Welfare*, 73 (1994): 689–706.

43 Denise Anderson, "Post-Adoption Services: Needs of the Family," *Journal of Family Social Work*, 9 (2005): 19–33.

44 Deena McMahon, "Self-Care: Barriers and Basics for Foster/Adoptive Parents," *Adoptalk* (2005), North American Council on Adoptable Children, accessed May 16, 2013, www.nacac.org/adoptalk/selfcare.html

45 Thom Reilly and Laura Platz, "Post-Adoption Service Needs of Families with Special Needs Children: Use, Helpfulness, and Unmet Needs," *Journal of Social Service Research*, 30 (2004): 51–67.

46 Trudy Festinger, "After Adoption: Dissolution or Permanence? *Child Welfare*, 81 (2002): 515–533.

47 Anne Atkinson and Patricia Gonet, "Strengthening Adoption Practice, Listening to Adoptive Families," *Child Welfare*, 86 (2007): 87–104.

48 Harwood, "Preadoption Adversities."

49 National Resource Center on Permanency and Family Connections, "A Web-based Placement Stability Toolkit."

50 Susan Vig, Susan Chinitz, and Lisa Shulman, "Young Children in Foster Care: Multiple Vulnerabilities and Complex Service Needs," *Infants & Young Children*, 18 (2005): 147–160.

51 Dick Sobsey, "Children with Disabilities in Child Welfare," [handout from a May 7, 2013 presentation at the University of Minnesota], accessed May 16, 2013, http://cascw.umn.edu/wp-content/uploads/2013/05/Sobsey.pdf

52 National Resource Center for Tribes, "Tribal Child Welfare Practice Findings," accessed August 7, 2014, www.nrc4tribes.org/Tribal-Child-Welfare-Practice-Findings.cfm

53 Kristine N. Piescher, Melissa Schmidt, and Traci LaLiberte, "Evidence-Based Practice in Foster Parent Training and Support: Implications for Treatment Foster Care Providers" (2008), Center for Advanced Studies at the University of Minnesota, accessed August 19, 2014, http://cascw.umn.edu/wp-content/uploads/2013/12/EBPFPTrainingSupportComplete.pdf

54 Gary S. Cuddeback, "Kinship Family Foster Care: A Methodological and Substantive Synthesis of Research," *Children and Youth Services Review*, 26 (2004): 623–639.

55 Susan L. Smith and Jeanne A. Howard, "We Never Thought It Would Be Like This: Presenting Problems of Troubled Adoptive Families," in *Promoting Successful Adoptions*. (Thousand Oaks, CA: Sage Publications, 1999).

56 Patrick Leung and Stephen Erich, " Family Functioning of Adoptive Children with Special Needs: Implications of Familial Supports and Child Characteristics," *Children and Youth Services Review*, 24 (2002): 799–816.

57 Susan L. Smith and Institute Staff, "A Family for Life: The Vital Need to Achieve Permanency for Children in Care: A Policy Perspective from the Donaldson Adoption Institute" (2013), accessed August 18, 2014, http://adoptioninstitute.org/wordpress/wp-content/uploads/2014/01/2013_04_FamilyForLife.pdf

58 Houston and Kramer, "Meeting the Long-Term Needs."

59 Casey Family Services, "An Approach to Post-Adoption Services."

60 Diane L. Zosky, Jeanne A. Howard, Susan L. Smith, Anne M. Howard, and Kristal H. Shelvin, "Investing in Adoptive Families: What Adoptive Families Tell Us Regarding the Benefits of Adoption Preservation Services," *Adoption Quarterly*, 8 (2005): 1–23.

61 Child Welfare Information Gateway, "Post-Legal Adoption Services for Children with Special Needs and Their Families; Challenges and Lessons Learned" (2005), accessed May 1, 2013, www.childwelfare.gov/pubs/h-postlegal/index.cfm

62 Ryan and Nalavany, "Adopted Children: Who Do They Turn to for Help and Why?"

63 Scott D. Ryan, Nina Nelson, and Carl F. Siebert, "Examining the Facilitators and Barriers Faced by Adoptive Professionals Delivering Post-Placement Services," *Children and Youth Services Review*, 31 (2009): 584–593.

64 Houston and Kramer, "Meeting the Long-Term Needs."

65 Susan L. Smith and Jeanne A. Howard, "No Longer All Alone in the Twilight Zone: Support Groups for Children and Parents" in *Promoting Successful Adoptions: Practice with Troubled Families*. (Thousand Oaks, CA Sage Publications, 1999).

66 Pamela Clark, Sally Thigpen, and Amy Moeller Yates, "Integrate the Older/Special Needs Adoptive Child into the Family," *Journal of Marital and Family Therapy*, 32 (2006): 181–194.

67 William Turner and Geraldine Macdonald, "Treatment Foster Care for Improving Outcomes in Children and Young People: A Systematic Review. *Research on Social Work Practice*, 21 (2011): 501–527.

68 Wes Crum, "Foster Parent Parenting Characteristics That Lead to Increased Placement Stability or Disruption," *Child and Youth Services Review*, 32 (2010): 185–190.

69 Piescher, Schmidt, and LaLiberte, " Evidence-Based Practice in Foster Parent Training and Support."

70 Sarah McCue Horwitz, Pamela Owens, and Mark D. Simms, "Specialized Assessments for Children in Foster Care," *Pediatrics*, 106 (2000): 59–66.

71 Kerker and Dore, "Mental Health Needs and Treatment of Foster Youth."

72 Michele D. Hanna and Ruth G. McRoy, "Innovative Practice Approaches to Matching in Adoption," *Journal of Public Child Welfare*, 5 (2011): 45–66.

73 Hanna and McRoy, "Innovative Practice Approaches."

74 National Resource Center on Permanency and Family Connections, "A Web-based Placement Stability Toolkit."

75 Deborah D. Gray, "Attachment-Readiness and Capabilities of Prospective Adoptive Parents" (2007), accessed April 15, 2013, www.prweb.com/prfiles/2007/10/03/200386/NurturingAdoptionsAttachment.doc

76 University of Texas at Austin, "Instruction Assessment Resources," accessed May 28, 2013, www.utexas.edu/academic/ctl/assessment/iar/teaching/gather/method/survey-Response.php

77 Center for Adoption Support and Education, "7 Core Issues in Adoption," accessed July 1, 2014, www.adoptionsupport.org/res/indexcoreb.php

78 David Brodzinsky, "A Need to Know: Enhancing Adoption Competence among Mental Health Professionals" (2013), The Donald Adoption Institute.

79 Brodzinsky, "A Need to Know."

80 National Resource Center for Tribes, "Tribal Child Welfare Practice Findings."

81 National Resource Center for Tribes, "Tribal Child Welfare Practice Findings."

82 Maryann Roebuck, "The Strength-Based Approach: Philosophy and Principles for Practice" (2007) accessed July 3, 2014, www.maryannroebuck.files.wordpress.com/2011/11/strength-based-approach.pdf

83 Children's Bureau Express, "Direct Service and Organizational Competence Strategies" (2009), accessed August 5, 2014, https://cbexpress.acf.hhs.gov/index.cfm?event=website.viewArticles&issueid=109&sectionid=2&articleid=2710

84 Kristi Hill, "Seminole Tribe of Florida Family Services Department: A System of Care Approach," [handout from a presentation at the annual conference of the National Indian Child Welfare Association, Fort Lauderdale, Florida, April 13–16, 2014].

85 National Resource Center for Tribes, "Tribal Child Welfare Practice Findings."

86 National Resource Center for Tribes, "Findings from a National Needs Assessment of American Indian/Alaska Native Child Welfare Programs: Executive Summary" (2011), accessed August 7, 2014, www.nrc4tribes.org/files/NRCT%20Needs%20Assessment%20Findings_Exec%20Summary_APPROVED.pdf

87 National Resource Center for Tribes, "Findings from a National Needs Assessment."

88 Rob Geen, "Foster Children Placed with Relatives Often Receive Less Government Help," *New Federalism: Issues and Options for States* (2003), The Urban Institute, accessed August 1, 2014, www.urban.org/publications/310774.html

89 Susan L. Smith, "Supporting and Preserving Adoptive Families: Profiles of Publicly Funded Post-Adoption Services" (2014), The Donald Adoption Institute, accessed June 27, 2014, http://adoptioninstitute.org/wordpress/wp-content/uploads/2014/04/Supporting-and-Preserving-Families.pdf

90 Smith, "Supporting and Preserving Adoptive Families."

91 Child Welfare Information Gateway, "Adoption Assistance by State," accessed June 18, 2014, www.childwelfare.gov/topics/adoption/adopt-assistance/

92 National Resource Center for Adoption, "Adoption Support and Preservation Services: A Continuing Public Interest" (2012), accessed February 7, 2015, http://spaulding.org/wp-content/uploads/2014/09/ASAP-A-Continuing-Public-Interest-2014.pdf

93 U.S. Department of Health and Human Services and James Bell Associates, "Implementation Resource Guide for Social Service Programs: An Introduction to Evidence-Based Programming" (2010), accessed August 15, 2014, https://hmrf.acf.hhs.gov/HMRFTA_Grantee_Portal/?linkServID=6E48E0C8-F0C1-69E8-384688A255EFBF99&showMeta=2&ext=.pdf

94 Ryan, Nelson, and Siebert, "Examining the Facilitators and Barriers."

95 Dennis J. Braziel, "A Model for Public-Private Child Welfare Partnerships" (2001), Annie E. Casey Foundation. accessed August 19, 2014, www.aecf.org/m/pdf/aecf-F2Fmodelforpublicprivatechildwelfarepartnership-2001.pdf

96 U.S. Department of Health and Human Services and James Bell Associates, "Implementation Resource Guide."

97 Center for the Study of Social Policy, "Community Partnerships Offer a Means for Changing Frontline Child Welfare Practice. *Safekeeping* (2005), accessed August 13, 2014, www.cssp.org/publications/child-welfare/community-partnerships-for-the-protection-of-children/safekeeping-spring-2005.pdf

98 U.S. Department of Health and Human Services and James Bell Associates, "Implementation Resource Guide."

99 North Carolina Division of Social Services, "Treat Them Like Gold: A Best Practice Guide to Partnering with Resource Families" (2009), accessed August 13, 2014, www.ncdhhs.gov/dss/publications/docs/Partnering_with_Resource_Families.pdf

100 Fixsen, Blase, Horner, and Sugai, "Readiness for Change."

101 Child Welfare Information Gateway, "Tips for Implementation of Evidence-Based Practice," accessed February 7, 2015, www.childwelfare.gov/topics/management/practice-improvement/evidence/implementing/tips/

102 Karen Blase, "Bringing the Message Home: The Role of Fidelity in Quality Improvement Efforts" [handout for January 9, 2008 webinar].

103 Karen Blase, Pat Devin, and Melissa Van Dyke, "System and Practice Change Through an Implementation Lens," [slides for a presentation to Children's Bureau Intensive On-Site T/TA Workgroup, October 28, 2009].

104 Dean Fixsen and Karen Blase, "Implementation: The Missing Link between Research and Practice," *Implementation Brief*, 1 (2009), The National Implementation Research Network, accessed August 21, 2014, http://nirn.fpg.unc.edu/sites/nirn.fpg.unc.edu/files/resources/NIRN-ImplementationBrief-01-2009.pdf

105 U.S. Department of Health and Human Services and James Bell Associates, "Implementation Resource Guide."

106 Allison J. R. Metz, Karen Blase, and Lillian Bowie, "Implementing Evidence-Based Practices: Six 'Drivers' of Success," *Research-to-Results Brief*, (2007).

107 Annie E. Casey Foundation, "Family to Family Tools for Rebuilding Foster Care: Lessons Learned" (2001), accessed August 29, 2014, www.aecf.org/m/resourcedoc/aecf-F2FLessonsLearned-2001.pdf

108 U.S. Department of Health and Human Services and James Bell Associates, "Implementation Resource Guide."

109 Abby Bandurraga and Terry Cross, "The Impact of Culturally Responsive Interventions on Positive Culturally Identity and Resilience with Urban AI/AN Young People" [presentation at the annual conference of the National Indian Child Welfare Association, Fort Lauderdale, April 13–16, 2014].

110 U.S. Department of Health and Human Services and James Bell Associates, "Implementation Resource Guide."

111 Administration for Children and Families, "Information Memorandum: Establishing and Maintaining Continuous Quality Improvement (CQI) Systems in State Child Welfare Agencies" (2012), accessed September 12, 2014, www.acf.hhs.gov/sites/default/files/cb/im1207.pdf

112 Smith, "Supporting and Preserving Adoptive Families."

113 Information is this section is gathered from profiled programs as well as the following sources: Kerry DeVooght, Megan Fletcher, Brigitte Vaughn, and Hope Cooper, "Federal, State, and Local Spending to Address Child Abuse and Neglect in SFYs 2008 and 2010" (2012); Child Welfare Information Gateway. "Postadoption Services: Bulletin for Professionals" (2012); Kay Casey and Maia Hurley, "Supporting Kinship Care: Research and Strategies to Promote and Fund Placement with Relatives" (2009); Children's Bureau. "Annual Report to Congress on State Child Welfare Expenditures Reported on the CFS-01" (2012); Susan L. Smith, "Supporting and Preserving Adoptive Families: Profiles of Publicly Funded Post-Adoption Services," (2014).

114 Children's Bureau. "Annual Report to Congress on State Child Welfare Expenditures Reported on the CFS-01" (2012), accessed August 28, 2014. www.acf.hhs.gov/sites/default/files/cb/cfs_101_report_to_congress_for_2012.pdf

115 Children's Bureau, "Annual Report to Congress on State Child Welfare Expenditures."

116 National Resource Center for Tribes, "Findings from a National Needs Assessment."

117 Smith, "Supporting and Preserving Adoptive Families."

118 National Resource Center for Tribes, "Findings from a National Needs Assessment."

119 U.S. Department of Health and Human Services, July 11, 2013 State Director Letter, accessed August 26, 2014, http://medicaid.gov/Federal-Policy-Guidance/Downloads/SMD-13-07-11.pdf

120 Brooke Lehmann, Jocelyn Guyer, and Kate Lewandowski, "Child Welfare and the Affordable Care Act: Key Provisions for Foster Care Children and Youth" (2012), accessed August 27, 2014, http://ccf.georgetown.edu/wp-content/uploads/2012/07/Child-Welfare-and-the-ACA.pdf

121 Smith, "Supporting and Preserving Adoptive Families."

122 Casey and Hurley, "Supporting Kinship Care."

123 U.S. Department of Health and Human Services. July 11, 2013 State Director Letter.

124 Gregory A. Aarons and Lawrence Palinkas, "Implementation of Evidence-Based Practice in Child Welfare: Service Provider Perspectives," *Administration and Policy in Mental Health and Mental Health Services Research*, 34 (2007): 411–419.